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What is subscription pricing (SP)?

Subscription pricing is a fixed monthly electricity bill. It's a "subscription fee" for electricity.

Common SP design elements:

- The SP offer is based on a customer's expected bill under the standard rate, plus a risk premium
- Risk premium is typically less than 10% of bill
- Fixed contract period (typically one-year)
- No true-up for changes in usage

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Illustrative Standard Rate

- Customer charge: \$10/month
- Variable charge: \$11 cents/kWh
- Average customer usage: 1,000 kWh/month

That customer's average bill: \$120/month*

*varies with usage

Illustrative Subscription Pricing Offer

\$130/month

Regardless of usage No hidden fees

Utilities cite a variety of reasons for offering a SP product

Customer benefits

- ✓ Rate choice
- ✓ Simplicity
- ✓ Improved predictability for budgeting
- ✓ No surprises
- ✓ No weather risk
- ✓ No true-up

Utility benefits

- ✓ Reduced high bill complaints
- ✓ Increased customer satisfaction
- ✓ Revenue stability
- ✓ Weather hedge
- ✓ Opportunity for higher earnings
- ✓ Aligns with increasingly fixed nature of utility costs

But there are challenges with a standard subscription pricing offering

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Challenges

- Reduced incentive to consume energy efficiently
- Does not facilitate demand flexibility

Subscription pricing *plus* addresses the challenges

SP+ requires that the customer participate in EE, DR, clean energy, or other programs.

This mitigates the environmental impact of SP, and can provide cost savings to the customer and utility.

SP makes the services more attractive to customers

Subscription pricing

Bundled services (the "*plus*")

The services align SP with corporate & regulatory objectives

Subscription pricing *plus* addresses the challenges

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Subscription pricing

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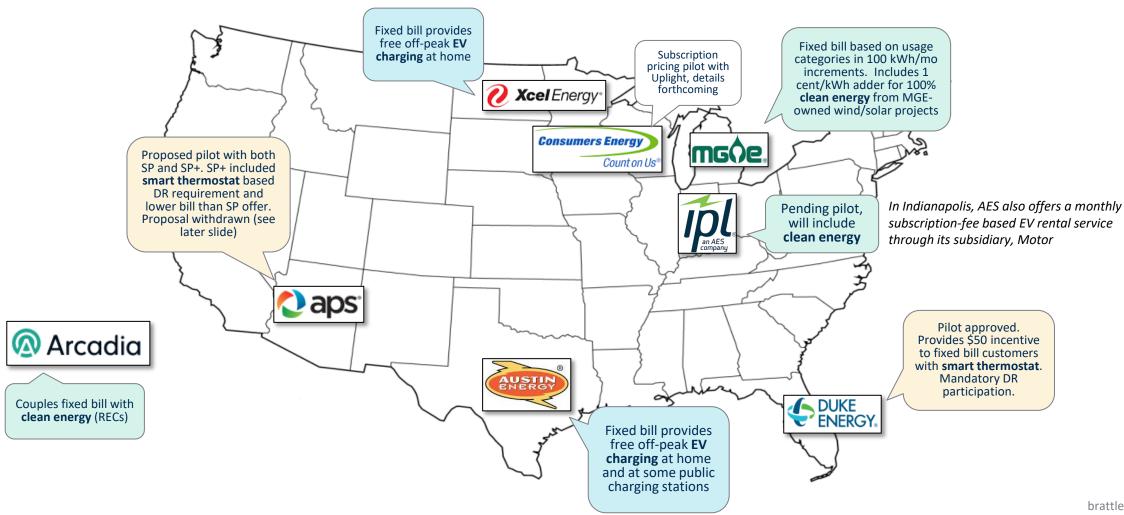
The services align SP with corporate & regulatory objectives

Example services to bundle in SP+

- EE measures (including efficiency incentive)
- DR measures (including peak time rebate)
- Clean/renewable energy
- EV charging
- Rooftop solar services
- Backup generation/storage
- Home security
- Home insurance

SP+ offers are beginning to emerge...

Current SP+ bundles include smart thermostat-based DR, EV charging, and clean energy



Key issues to consider when developing a SP+ offer

- How to evaluate performance
- 2. How to determine the subscription **fee** (e.g., risk premium)
- 3. Which services to **bundle** with a SP+ offer
- 4. Determining EE and DR **measures** for a SP+ offer
- 5. Determining who takes the **risk**
- 6. Guardrails to mitigate extreme usage increases
- 7. The structure of the SP+ **pilot**