

PREPARED BY

Kathleen Spees Sarah Sofia

JUNE 3, 2025

PRESENTED TO

Energy Storage Alberta
CanREA Summit



Association canadienne de l'énergie renouvelable éolien, solaire, stockage.





Disclaimer

The Brattle Group's presentation is made specifically for informational purposes only. While the analysis that The Brattle Group is providing may inform the audience, it is not meant to be a substitute for the exercise of any company's own business judgment. The analyses and market overview that we provide here are necessarily based on assumptions with respect to conditions which may exist or events which may occur in the future. No one can give you any assurance that the assumptions used will prove to be correct or that the forecasts will match actual results of operations. Our analysis, and the assumptions used, are also dependent upon future events that are not within our control or the control of any other person, and do not account for certain regulatory uncertainties. Actual future results may differ, perhaps materially, from those indicated. The Brattle Group does not make, nor intends to make, nor should anyone infer, any representation with respect to the likelihood of any future outcome, and cannot, and does not, accept liability for losses suffered, whether direct or consequential, arising out of any reliance on our analysis.

Two conditions required for ramping up battery deployment:

1

Underlying Economic Value Proposition

Batteries can create the greatest economic value in markets with a combination of:

- High renewable penetration & renewable curtailments
- Costly transmission congestion
- Deep decarbonization targets or consumer interest in carbon-free supply
- Emerging reliability and balancing needs
- Resource adequacy needs and tight supplydemand balance
- Substantial system uncertainties and volatility (e.g. outages, fuel prices, forecast error)

+

Efficient Incentives for Delivering that Value

Private companies will expand battery deployments to the extend they are remunerated for the value they create. Requires:

- Modern market structures that define and pay for marginal value, recognize emerging reliability needs, and offer granular pricing signals
- Technology-neutral access to markets where batteries can deliver value (energy, ancillaries, renewable certificates, non-wires alternatives)
- Addressing barriers to entry (e.g. legacy approaches to interconnection, T&D rates, retail billing, rates & participation rules that did not consider batteries)

Why are batteries taking off in other markets?

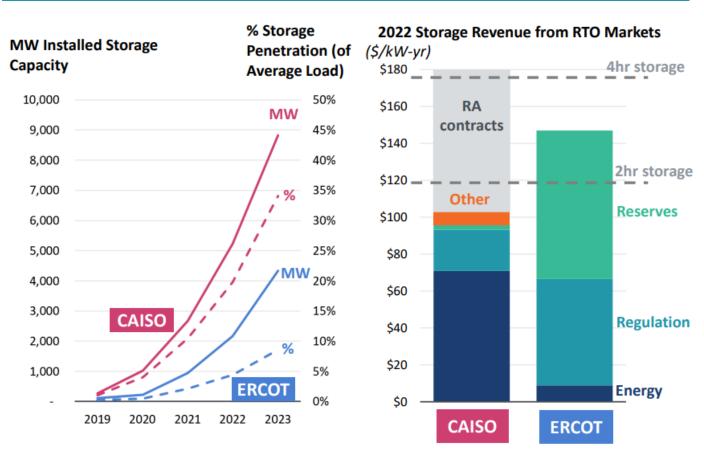
Diverse "value stacks"

- Wide array of applications, business models, configurations, and revenue stacks underneath rapid increases battery investments
- Speaks to the diversity and versatility of storage for different use cases (focused on reliability value, energy arbitrage, green value, avoided distribution outages, T&D applications....)

Common themes enabling battery growth include concerted efforts to:

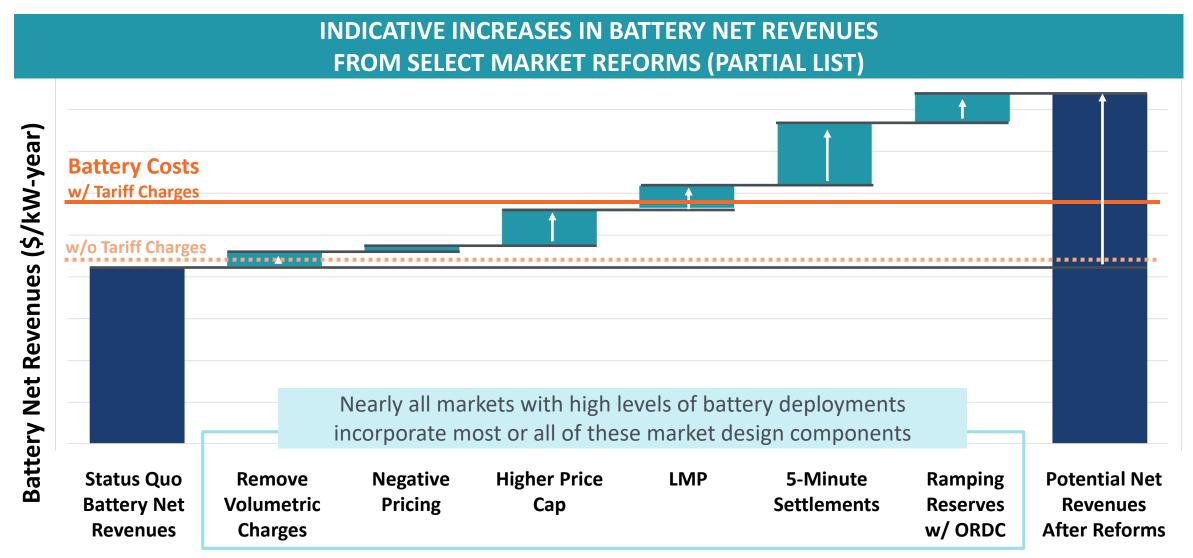
- Modernize wholesale markets, retail arrangements, and incentive structures to align with emerging system & reliability needs
- Address participation barriers for batteries & other emerging resources
- <u>Examples</u>: <u>Australia Market Reform Program</u>; <u>MISO</u>
 <u>Reliability Imperative</u>; <u>Ontario Battery Obstacles Review</u>;
 <u>California Scaling Up and Crossing Bounds</u>

EXAMPLES: RAPID BATTERY DEPLOYMENT IN US MARKETS



Source: Brattle. Energy Storage Market Design Roadmap.

Can similar reforms unlock battery potential in Alberta?



Sources and Notes: Indicative net revenue impacts estimated relative to historical 2024 market prices and conditions, after applying each potential reform and considering outcomes in other markets with similar structures.

Contact Information



Dr. Kathleen Spees

PRINCIPAL | WASHINGTON DC

Kathleen.Spees@brattle.com

412.445.2694

Dr. Kathleen Spees is a Principal at The Brattle Group with expertise in wholesale electricity markets design and carbon policies.

Her expertise focuses on environmental policy and wholesale electricity market design, economic analysis, and modeling. For RTO market operators she supports implementation and development of wholesale markets including energy, ancillary services, capacity, FTRs, clean energy attribute markets, and integration of emerging technologies. She supports regulators, NGOs, and utilities to develop GHG reduction policy alternatives, conduct power sector and economy-wide modeling of GHG abatement pathways, and assess benefits/costs in the context of policy reforms for clean energy transition. For energy-intensive companies pursuing net zero commitments, Dr. Spees offers economic advice for designing internal GHG pricing and abatement incentive programs, estimating fleet-wide GHG abatement cost curves, identifying least-cost pathways to net zero, designing internal GHG pricing and incentive programs, and conducting due diligence analysis of GHG-abatement investments.

Dr. Spees earned her PhD in Engineering and Public Policy within the Carnegie Mellon Electricity Industry Center and her MS in Electrical and Computer Engineering from Carnegie Mellon University. She earned her BS in Physics and Mechanical Engineering from Iowa State University.